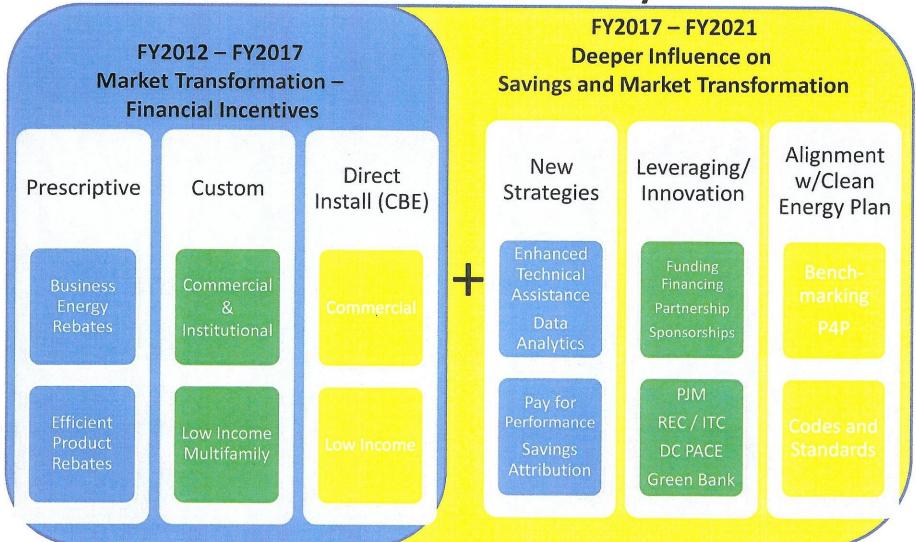


DC SUSTAINABLE ENERGY UTILITY

DCSEU Advisory Board DCSEU Strategic Planning Process

May 15, 2017

Contract Delivery



DCSEU Management Team

- Patti Boyd, Senior Technology Strategist
- Cory Chimka, Account Manager
- Tamara Christopher, Financial Planning and Analysis Manager
- Sheryl Dove, Strategy Manager
- Bridget French, Account Manager
- Angela Johnson, Finance Director
- Mansi Talwar, Senior Energy Manager
- Theodore Trabue Jr., Managing Director
- Anmol Vanamali, Financial Strategies Director
- Pierre Van der Merwe, Director, Program Management Office (acting)
- Marcus Walker, Director of Operations



Our Team





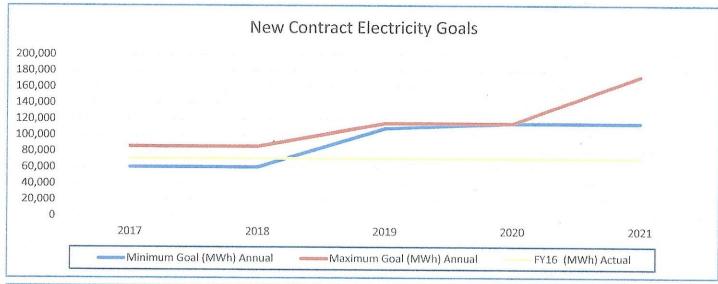


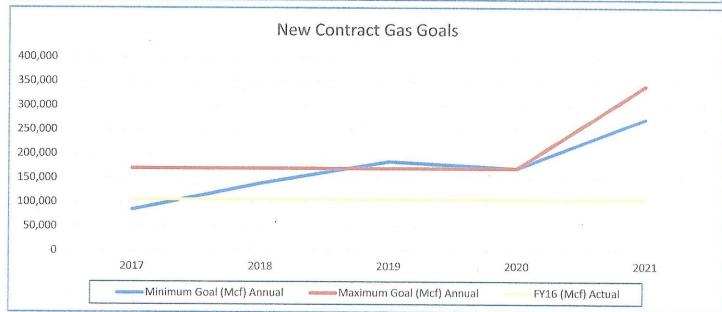






Contract Benchmarks - Reminder





80-20 Electric/ Gas Funding Split

And Social Justice Goals...

- Workforce development
- Contractor development
- Local hiring
- Low income goal 10% of savings and 20% of spending

Contract Structure...

- Gas and electric linked for performance bonus
- 80-20 electric / gas funding split
- Any performance below maximum creates base budget decrease in subsequent years
- Can claim savings above code



Strategic Planning Process

Stakeholder Engagement

Advisory Board

Customers and Contractors



Short-term Plan (2017-2018)

Programs

New Strategy Development



Long-term Plan

Alignment with District Plans

2018-2021 Plan



Market Needs

Contract Goals Supports Clean Energy Plan



Contract Delivery

FY2012 - FY2017 Market Transformation -**Financial Incentives**

Prescriptive

Custom

Direct Install (CBE)

Rebates

Efficient Product Rebates

Commercial

Institutional

Low Income Multifamily

Low Income

New

Strategies

Technical Assistance Data

Performance Attribution

FY2017 - FY2021

Deeper Influence on **Savings and Market Transformation**

> Leveraging/ Innovation

PJM REC /ITC DC PACE Green Bank

Alignment w/Clean **Energy Plan**



Leveraging

Anmol Vanamali



Leveraging at DCSEU

- Definition: Get more resources for DCSEU's programs and customers
- Four types of leveraging
 - Funding

-- Financing

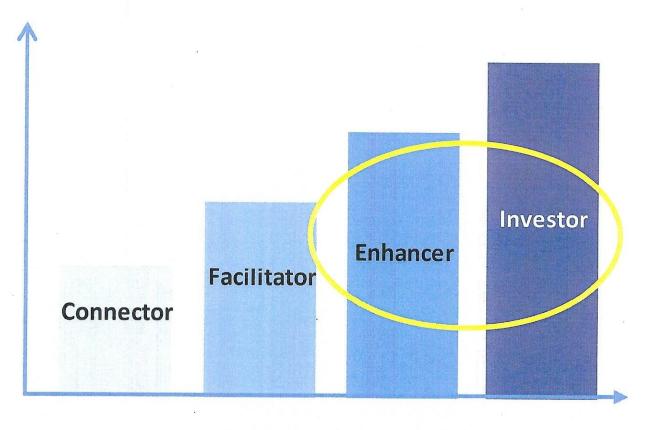
Partnerships

- -- Sponsorships
- Specific leveraging requirements by contract include PJM,
 RECs, ITCs, DC PACE coordination, government and private grants
- DCSEU has already successfully engaged in
 - Monetizing energy efficiency capacity in PJM
 - Applying for and receiving Federal and District grants
 - Connecting community through focused events on financing
 - Facilitating financing for customers through Energy Efficiency
 Financing Program



DCSEU's Financing Strategy

Degree of resource commitment



- These two areas
 of financing need
 coordination with
 the proposed
 Green Bank
- DCSEU will be on hand to provide design and implementation support, if and when required

Timeline



New Strategies for Efficiency Savings

Patti Boyd

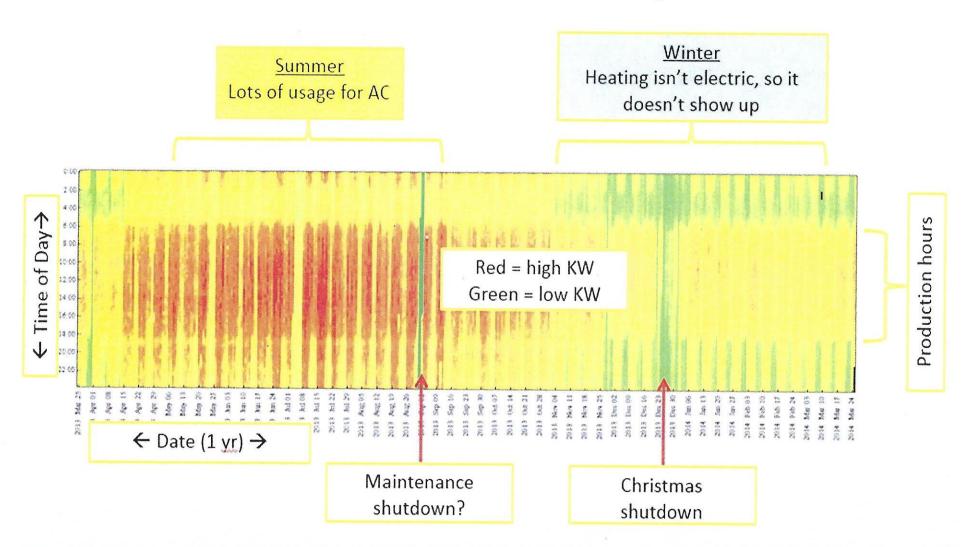


New Strategies for Efficiency Savings

- Enhanced Technical Assistance
 - What is it?
 - Interval data analysis (Green Button,
 15 minute, AMI)
- Pay for Performance
- Savings Attribution Models



Interval Data Analysis





Pay for Performance (P4P)

Existing method:

 Pay incentive just after measure installation based on an estimated future savings

Pay for Performance:

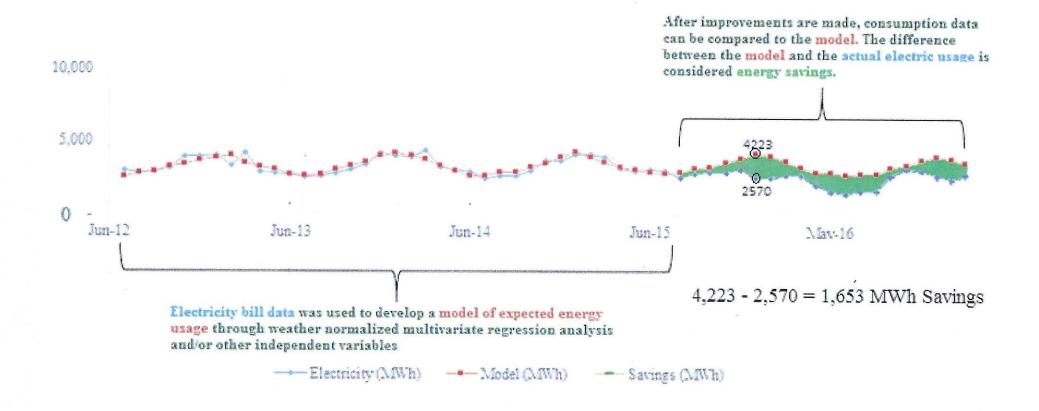
Pay an incentive after a pre-defined time (season,
 9 months, 1 year), based on actual savings results

Why now?

- Not possible in annual contract
- 5-year contract allows for long-term engagement
- Recommended in Clean Energy Plan



Electricial Consumption, MWh





Savings Attribution Models

- "Value add" non-financial services offered by the DCSEU that form the basis of savings
- Accounts for the numerous ancillary service offerings the DCSEU offers to customers in addition to incentives
- Categories: (1) training, (2) building and professional codes and standards compliance, (3) technical assistance, and (4) market transformation
- Working with DOEE and the EM&V evaluator to implement
- Recommended in Clean Energy Plan



Innovation Fund

Sheryl Dove



Innovation Fund

- Innovation role supports pilot programs
- Pilot programs funded by Innovation Fund for a maximum of three years
- Reaching out to the market to understand what is innovative
- Innovation Fund up to 5% of the annual SETF funds under contract



Advisory Board's Feedback

- Are the strategies laid out going to help realize the contract goals?
- Do these strategies also meet the needs of the market?
- Is this supportive of the Clean Energy Plan? If not, what should be added?
- What else do you recommend?



Thank You!

